



Current Expected Credit Losses (CECL) Methodology Q&A

Thursday, March 1, 2018 2:30 PM to 3:15 PM CT



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Todays Presenters





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- Via webinar chat: You can submit a question via the Ask Question button in the webinar tool. Your question will only be seen by our presenters.
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- Following the call a survey will be sent to all participants.
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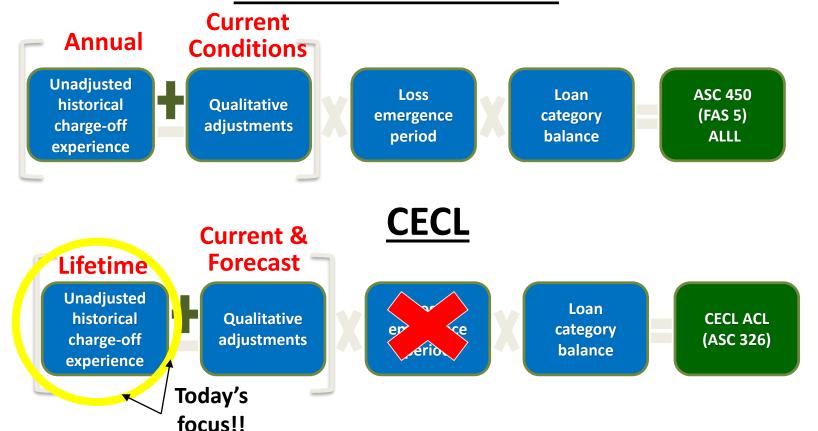


EXAMPLES-

Loss Rate Methods – Today & Future



Current U.S. GAAP





Refresher: Incurred Loss Calculation

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A

Year End	Amortized Cost		Average Balance		Annual Net Charge-offs		Annual Charge off Rate	
2015	\$	9,350						
2016		9,398	\$	9,374	\$	32	0.34%	
2017		10,779		10,088		33	0.33%	
2018		11,050		10,914		50	0.46%	
2019		10,738		10,894		42	0.39%	
2020		10,000		10,369		31	0.30%	



What is Snapshot/Open Pool Method?

- The snapshot/open pool method takes a snapshot of a loan portfolio at a point in time in history and tracks that loan portfolio's performance in the subsequent periods until its ultimate disposition
- Charge-offs in the subsequent periods are aggregated to derive an unadjusted lifetime historical charge-off rate

Total charge-offs associated with snapshot loan portfolio

Snapshot loan portfolio balance

Lifetime
historical
charge-off rate
associated with
snapshot loan
portfolio



Example 1: Snapshot/Open Pool Method

Fact Pattern:

- Calculate the allowance for credit losses as of 12/31/2020
- CRE loan portfolio (pool with loans of similar risk characteristics)
 - Amortized cost basis of \$10 million
 - Average life of 5 years (contractual term adjusted by prepayments and reasonably expected troubled debt restructuring)

Current Conditions and Forecast:

- Management expects the following in 2021 and 2022:
 - Decline in real estate values
 - Rise in unemployment
- Management cannot reasonably forecast beyond 2022
- Assume 0.25% qualitative adjustment to represent both current conditions and reasonable & supportable forecasts



Example 1: Snapshot/Open Pool Method (cont.)

Year End	Amortized Cost	Charge-offs Associated with 2015 Snapshot Balance
2015	\$ 9,350	
2016	9,398	\$ 32
2017	10,779	32
2018	11,050	14
2019	10,738	9
2020	10,000	2



Example 1: Snapshot/Open Pool Method (cont.)

		Charge-offs Associated with 2015
Year End	Amortized Cost	Snapshot Balance
2015	\$ 9,350	
2016	9,398/	\$ 32
2017	10,779	32
2018	11,750	14
2019	10,738	9
2020	10,000	2
2015 Pool's	cumulative charge-offs (a)	\$ 88
	2015 Amort cost (b)	\$ 9,350
Unadjusted lifetime histo	rical charge-off rate (a)/(b)	0.94%
	Qualitative adjustments	0.25%
Total allowance for credi	t losses ratio as of 2020 (c)	1.19%
	2020 Amort cost (d)	\$ 10,000
Total allowance for cred	dit losses as of 2020 (c)x(d)	\$ 119



What is Remaining Life Method?

- Remaining life method utilizes average annual charge-off rates and remaining life to estimate the allowance for credit losses
- For amortizing assets, remaining contractual life is adjusted by the expected scheduled payments and prepayments (i.e., paydowns)
- Average annual charge-off rate is applied to the amortization adjusted remaining life to determine the unadjusted lifetime historical charge-off rate

Avg annual charge-off rate



Amortization adjusted remaining life



Lifetime historical charge-off rate



Step 1: Compute annual charge-off rate (same as incurred loss info)

(\$ in thousands)	Α	В	C = B /	/ A
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	Amortized		Average		Annual Net		Annual Charge-	
Year End	Cost		Cost Balance		Charge-offs		off Rate	
2015	\$	9,350						
2016		9,398	\$	9,374	\$	32	0.34%	
2017		10,779		10,088		33	0.33%	
2018		11,050		10,914		50	0.46%	
2019		10,738		10,894		42	0.39%	
2020		10,000		10,369		31	0.30%	

Average annual charge-off rate 0.36%



Step 2: Calculation Option 1

		A A	В	A*B
Year End	Est. Paydown	Projected Amort Cost	Avg Annual Charge-off Rate	Allowance for Credit Losses
20	020 Actual Amortized Cost	10,000		
2021	3,849	6,151	0.36%	36
2022	2,528	3,623	0.36%	22
2023	1,828	1,796	0.36%	13
2024	1,208	588	0.36%	7
2025	588	-	0.36%	2
	Estir	nated unadjusted lifetime c	harge-off amount	\$ 80
	al charge-off rate	0.80%		
	0.25%			
	1.05%			
	Total allowance	of credit losses as of 2020 (\$10,000 x 1.05%)	\$ 105
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Step 2: Calculation Option 2

(\$ in thousands)

st F	Projected Amort Cost	Remg Life					
000	2020 Actual Amortized Cost 10,000						
151	6,15	2.00					
5 2 3	3,62	3.00					
796	1,79	4.00					
588	58	5.00					
-	-						
life	Weighted avg amortization adjusted remaining life						
rate	rage annual charge-off ra	0.36%					
rate	e historical charge-off ra	0.80%					
ents	Qualitative adjustments						
020	Total allowance for credit losses rate as of 2020						
5%) \$	Total allowance of credit losses as of 2020 (\$10,000 x 1.05%)						

Expected paydowns can be obtained from loan system or approximated from asset and liability management practices



Step 2: <u>Calculation Option 2 – Formula for 2.22 years</u>

В	C	D = BxC	D/	A
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Year End	Paydown	Remg Life	Calc M	ethod 2:
2020 Amort Cost	10,000	Α		
2021	3,849	1.00	3,849	0.38
2022	2,528	2.00	5,056	0.51
2023	1,828	3.00	5,484	0.55
2024	1,208	4.00	4,832	0.48
2025	588	5.00	2,940	0.29
		2.22		2.22

Calc Method 1 (excel formula):

2.22 = Sumproduct (column B: Column C) / A



What is Vintage Method?

- "Vintage" refers to the year of origination
- Vintage method tracks all charge-offs associated with a specific vintage (i.e., origination year)
- Borrowers' historical charge-off pattern is used to estimate future losses

Total charge-offs related to 20XX originations

Total amount of 20XX originations

Lifetime
historical
charge-off rate
associated with
20XX vintage



Step 1: Capture and organize historical loan charge-off data

								Inception	Total
	Originatio	on		Charge-offs (\$)					Lifetime
	Amount	Date	Period 1	Period 2	Period 3	Period 4	Period 5	Charge-offs	Charge-offs
\$	5,500	2015	2	19	14	8	2	4 5	45
\$	5,000	2016	2	35	15	8		60	
\$	3,500	2017	-	18	8			26	
\$	3,100	2018	1	14				15	
\$	3,100	2019	1					1	
\$	2,940	2020						-	



Step 2: Compute loan charge-off rates

								Inception	Total
	Originatio	on		Charge-offs (%)				to Date	Lifetime
An	Amount Date Period 1 Period 2		t Date Period 1 Period 2 Period 3 Period 4 Period 5		Period 5	Charge-offs	Charge-offs		
\$	5,500	2015	0.04%	0.35%	0.25%	0.15%	0.04%	0.83%	0.83%
\$	5,000	2016	0.04%	0.70%	0.30%	0.16%		1.19%	
\$	3,500	2017	0.00%	0.50%	0.23%			0.73%	
\$	3,100	2018	0.04%	0.45%				0.49%	
\$	3,100	2019	0.02%					0.02%	
*	2,940	2020						0.00%	

(\$ in thousands)

Denominator is the origination amount (NOT the outstanding loan balance) used to compute loan charge-off rates under vintage analysis



Step 3: Determine which historical loss period is a reasonable period on which to base the expected credit loss rate calculation

								Remaining	Remaining
Origination				Ch	arge-offs (Lifetime	Lifetime		
	Amount	Date	Period 1	Period 2	Period 3	Period 4	Period 5	Charge-offs (%)	Charge-offs (\$)
\$	5,500	2015	0.04%	0.35%	0.25%	0.15%	0.04%	N/A	N/A
\$	5,000	2016	0.04%	0.70%	0.30%	0.16%	0.04%		
\$	3,500	2017	0.00%	0.50%	0.23%	0.15%	0.04%		
\$	3,100	2018	0.04%	0.45%	0.26%	0.15%	0.04%		
\$	3,100	2019	0.02%	0.50%	0.26%	0.15%	0.04%		
\$	2,940	2020	0.03%	0.50%	0.26%	0.15%	0.04%		



Step 4: Compute allowance for credit losses: $A \times B = C$

 $A \qquad \qquad B \qquad C = A \times B$

			Remaining	Remaining					
Origination			Charge-offs (%)					Lifetime	Lifetime
	Amount	Date	Period 1	Period 2	Period 3	Period 4	Period 5	Charge-offs (%)	Charge-offs (\$)
\$	5,500	2015	0.04%	0.35%	0.25%	0.15%	0.04%	N/A	N/A
\$	5,000	2016	0.04%	0.70%	0.30%	0.16%	0.04%	0.04%	\$ 2
\$	3,500	2017	0.00%	0.50%	0.23%	0.15%	0.04%	0.19%	\$ 7
\$	3,100	2018	0.04%	0.45%	0.26%	0.15%	0.04%	0.45%	\$ 14
\$	3,100	2019	0.02%	0.50%	0.26%	0.15%	0.04%	0.95%	\$ 30
\$	2,940	2020	0.03%	0.50%	0.26%	0.15%	0.04%	0.98%	\$ 29

Unadjusted lifetime historical charge-offs \$ 81 D = sum of C

2020 Amort cost 10,000 E

Unadjusted lifetime historical charge-off rate

Qualitative adjustments

O.25%

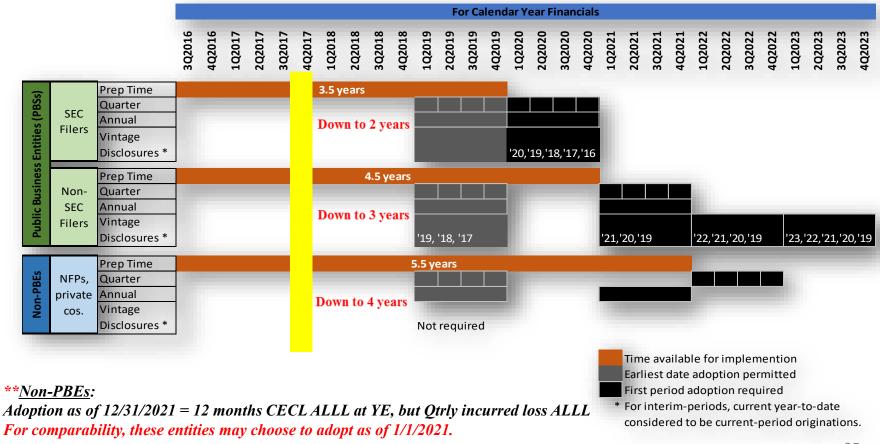
Total allowance for credit losses rate as of 2020

1.06% F

Total allowance of credit losses as of 2020 \$ 106 Ex F



Transition time – another look





CECL Tips and Reminders

- CECL does not increase the amount of estimated loss over the life of the loan, but moves recognition forward in time
- Retains concepts of Troubled Debt Restructuring,
- Retains many other financial reporting concepts for loans:
 - loan write-offs,
 - nonaccrual, and
 - loans held for sale



CECL Tips and Reminders

- CECL retains concept of 'collateral dependent expediency' impairment analysis but with slightly altered definition
- Modifies rules for loss accounting on AFS debt securities by requiring write-off through an allowance with a fair value floor applied to the carrying value of the asset
- Off-balance sheet exposure requires an allowance unless contract is unconditionally cancellable by lender (different from today's guidance)
- Pools should be organized by *risk*



CECL Tips and Reminders

Data collection considerations:

- What historical data can be retrieved?
 - Are all loans on the same system?
 - Any data missing due to conversions/mergers/system changes?
 - Are there any distortions due to renewals?
 - Data gaps and how can they be filled?
 - How are risk ratings handled?
- How can the data be organized and analyzed?
 - What queries can be run?
 - Can you sort by Call Report code/risk rating/GL account, etc...
 - Don't forget securities
 - Start retaining data now!



CECL – Fed Supervisory Strategies

What is the Fed doing?

- Reserve Bank Implementation Team to address supervisory issues across districts and
 - promote consistency among agencies and State examiners
 - examiner training in phases beginning 1H2018
- Issue updated supervisory guidance every 6-9 months
- Conduct outreach
- Fact finding questions with bank management



CECL – Fed Supervisory Strategies

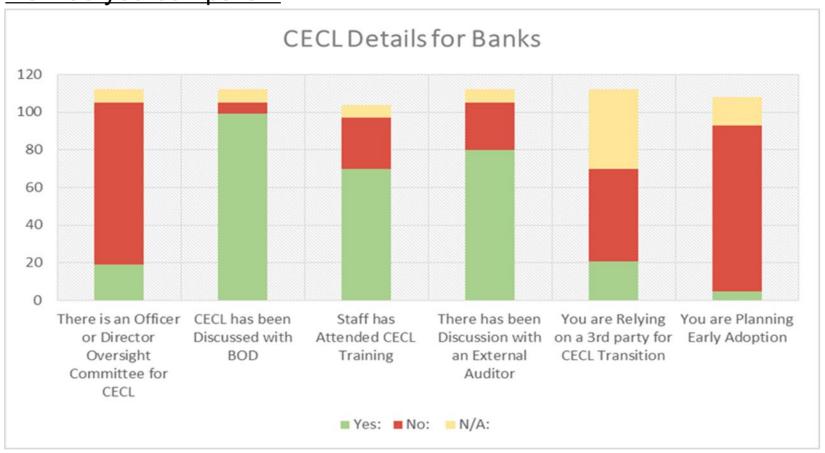
What is the Fed doing?

- Looking for effort appropriate to size, complexity and resources
- Supervisory interest will increase as we get closer to transition
- Updating Call Reports, manuals, procedures, etc...
- Ongoing input regarding technical questions
 - TDRs
 - Credit cards
 - Use of peer data

CECL Implementation



How do you compare?:



Survey of 8th district SMBs